

# **Office of National Assessments**

## **Agency resources and planned performance**



# OFFICE OF NATIONAL ASSESSMENTS

<b>Section 1: Agency overview and resources .....</b>	<b>283</b>
1.1 Strategic direction .....	283
1.2 Agency resource statement .....	283
1.3 Budget measures.....	285
1.4 Transition from outcomes and outputs to outcomes and programs .....	286
1.5 Programs for which Treasury is appropriated under the new Federal Financial Relations (FFR) Framework.....	288
<b>Section 2: Outcome and planned performance .....</b>	<b>289</b>
2.1 Outcome performance information .....	289
<b>Section 3: Explanatory tables and budgeted financial statements .....</b>	<b>294</b>
3.1 Explanatory tables .....	294
3.2 Budgeted financial statements.....	296



# OFFICE OF NATIONAL ASSESSMENTS

## Section 1: Agency overview and resources

The planned outcome of the Office of National Assessments (ONA) is:

Advancement of Australia's national interests through increased government awareness of international developments affecting Australia.

### 1.1 STRATEGIC DIRECTION

The Office of National Assessments (ONA) is an all-source assessment agency which reports directly to the Prime Minister. ONA provides assessments on international developments, including political, strategic and economic developments, to the Prime Minister, senior ministers and senior officials. ONA is also responsible for advancement of Australia's national interest through the effective coordination and evaluation of Australia's foreign intelligence activities.

### 1.2 AGENCY RESOURCE STATEMENT

Table 1.1 shows the total resources from all origins. The table summarises how resources will be applied by outcome and by administered and departmental classification.

**Table 1.1: Office of National Assessments resource statement — Budget estimates for 2009–10 as at Budget May 2009**

	Estimate of prior year amounts available in 2009–10 \$'000	+ Proposed at Budget = 2009–10 \$'000	= Total Estimate 2009–10 \$'000	Actual Available Appropriation 2008–09 \$'000
<b>Ordinary Annual Services<sup>1</sup></b>				
<b>Departmental</b>				
Prior year departmental appropriation	7,604	4 -	7,604	
Departmental appropriation s. 31 relevant agency receipts <sup>3</sup>	-	33,913	33,913	31,992
<b>Total</b>	<b>7,604</b>	<b>33,913</b>	<b>41,517</b>	<b>31,992</b>
<b>Total ordinary annual services</b>	<b>7,604</b>	<b>33,913</b>	<b>41,517</b>	<b>31,992</b>
<b>Other services<sup>2</sup></b>				
<b>Departmental non-operating</b>				
Equity injections	12,200	-	12,200	6,100
Previous years' outputs	-	-	-	-
<b>Total</b>	<b>12,200</b>	<b>-</b>	<b>12,200</b>	<b>6,100</b>
<b>Total other services<sup>2</sup></b>	<b>12,200</b>	<b>-</b>	<b>12,200</b>	<b>6,100</b>
<b>Total available annual appropriations</b>	<b>19,804</b>	<b>33,913</b>	<b>53,717</b>	<b>38,092</b>
<b>Special appropriations</b>				
<b>Total special appropriations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total appropriations excluding special accounts</b>	<b>19,804</b>	<b>33,913</b>	<b>53,717</b>	<b>38,092</b>
<b>Special accounts</b>				
<b>Total special account</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total resourcing</b>	<b>19,804</b>	<b>33,913</b>	<b>53,717</b>	<b>38,092</b>
A+B+C+D				
Less appropriations drawn from annual or special appropriations above and credited to special accounts and/or CAC Act bodies through annual appropriations	-	-	-	-
<b>Total net resourcing for agency</b>	<b>19,804</b>	<b>33,913</b>	<b>53,717</b>	<b>38,092</b>

1 Appropriation Bill (No. 1) 2009–10.

2 Appropriation Bill (No. 2) 2009–10.

3 Own source Income.

4 Estimated adjusted balance carried from previous year for annual appropriations.

Note: All figures are GST exclusive.

### Third party payments from and on behalf of other agencies

ONA has no third party drawdown arrangements with other agencies.

### 1.3 BUDGET MEASURES

Budget measures relating to the Office of National Assessments are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: Agency 2009–10 Budget measures**

	Program	2008–09 \$'000	2009–10 \$'000	2010–11 \$'000	2011–12 \$'000	2012–13 \$'000
<b>Expense measures</b>						
Office of National Assessments – new accommodation	1					
Departmental expenses		-	716	2,036	2,167	2,302
<b>Total</b>		-	<b>716</b>	<b>2,036</b>	<b>2,167</b>	<b>2,302</b>
<b>Prime Minister and Cabinet Portfolio – further efficiencies</b>						
Departmental expenses	1	-	(300)	(300)	(300)	(300)
<b>Total</b>		-	<b>(300)</b>	<b>(300)</b>	<b>(300)</b>	<b>(300)</b>
<b>Total expense measures</b>						
Departmental		-	416	1,736	1,867	2,002
<b>Total</b>		-	<b>416</b>	<b>1,736</b>	<b>1,867</b>	<b>2,002</b>

Prepared on a Government Financial Statistics (fiscal) basis.

## **1.4 TRANSITION FROM OUTCOMES AND OUTPUTS TO OUTCOMES AND PROGRAMS**

From the 2009-10 Budget, all General Government Sector (GGS) entities will be reporting on a program basis. Figure 1 outlines the transition from the 2008-09 Budget year (as at Additional Estimates) which was presented in administered items, outputs and output groups to the program reporting framework used for the 2009-10 Budget. The figure also captures revisions made to GGS outcome statements under the Operation Sunlight Outcome Statements Review.

**Figure 1: Transition table**

**2008–09 Budget year**

Outcome 1: Enhanced government awareness of international political and leadership developments, international strategic developments, including military capabilities, and international economic developments.

**Output Group 1**

Output Group 1.1: Product

Departmental outputs:  
*Program management* P 1.1

Output Group 1.2: Briefing

Departmental outputs:  
*Program management* P 1.1

Output Group 1.3: Coordination

Departmental outputs:  
*Program management* P 1.2

Outcome 2: Enhanced intelligence support for Defence planning and deployments, in peacetime and in conflict, to maximise prospects for military success and to minimise loss of Australian lives.

**Output Group 2**

Output Group 2.1: Product

Departmental outputs:  
*Program management* P 1.1

Output Group 2.2: Briefing

Departmental outputs:  
*Program management* P 1.1

Output Group 2.3: Coordination

Departmental outputs:  
*Program management* P 1.2

**2009–10 Budget year**

Outcome 1: Advancement of Australia's national interests through increased government awareness of international developments affecting Australia.

**Program 1: Office of National Assessments**

1.1: Assessments and Reports

Program support:  
*Program management* OG 1.2

1.2: Coordination and Evaluation

Program support:  
*Program management* OG 1.3

Outcome 1: Advancement of Australia's national interests through increased government awareness of international developments affecting Australia.

**Program 1: Office of National Assessments**

1.1: Assessments and Reports

Program support:  
*Program management* OG 2.2

1.2: Coordination and Evaluation

Program support:  
*Program management* OG 2.3

## **1.5 PROGRAMS FOR WHICH TREASURY IS APPROPRIATED UNDER THE NEW FEDERAL FINANCIAL RELATIONS (FFR) FRAMEWORK**

The Council of Australian Governments (COAG) has agreed to a new framework for Federal Financial Relations that is being implemented in a staged manner from 1 January 2009. Under these arrangements, specific purpose payments (SPPs) will now be made through combined monthly payments from the Commonwealth Treasury to and through state and territory treasuries.

No agencies in the Prime Minister and Cabinet portfolio are affected by these changes.

Further information on the Federal Financial Relations arrangements can be found in the Portfolio Budget Statements of the Treasury and in Budget Paper No. 3, Australia's Federal Relations 2009-10.

## Section 2: Outcome and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the government on the Australian community. Agencies deliver programs, which are the government actions taken to deliver the stated outcomes. Agencies are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs, specifying the performance indicators and targets used to assess and monitor the performance of the Office of National Assessments in achieving government outcomes.

### 2.1 OUTCOME PERFORMANCE INFORMATION

**Outcome: Advancement of Australia's national interests through increased government awareness of international developments affecting Australia**

#### 2.1.1 Outcome strategy

The strategies by which ONA will seek to achieve its outcome are as follows.

**Maintaining a strong customer focus.** ONA will stay in close contact with our customers, ensuring that ONA and the intelligence collection agencies are aware of the international issues of concern to them; provide quality and timely coverage of subjects of political, strategic and economic significance to Australia; and seek and use customer feedback to assess the effectiveness of our work and improve the service that ONA provides.

**Encouraging the highest standards of intelligence analysis and assessment.** ONA will employ the best staff available, and assist them to fulfil their potential through on-the-job training, travel and participation in staff development schemes; promote objectivity, creativity and analytical rigour; and facilitate access by staff to the broadest possible range of information and ideas through provision of highly capable information retrieval and storage systems.

**Keeping Australia's international intelligence activities under continuous review.** ONA will lead processes and committees to coordinate the foreign intelligence activities of Australian intelligence agencies, monitor their performance and resourcing in relation to the government's priorities and, where appropriate, recommend measures to improve the effectiveness of Australia's foreign intelligence effort.

**Providing a supportive and stimulating work environment.** ONA will cultivate and recognise excellence in analytical and support areas by all means, including the use of

### *ONA Budget Statements*

the government's workplace reforms; encourage teamwork and close communication between management and staff at all levels; ensure prudent but imaginative use of our financial resources; and promote the application of equal employment opportunity, industrial democracy, access and equity, and occupational health and safety principles.

ONA depends on regular feedback on its work program from customers (the Prime Minister, ministers and departments) and has developed a variety of mechanisms that help evaluate its effectiveness in achieving planned outcomes and the quality of its outputs.

These are:

- close liaison with the Prime Minister's office and with other ministers and their departments
- annual review of ONA's performance by the Department of the Prime Minister and Cabinet
- regular internal review of ONA's analytical and resource management objectives and performance
- evaluation of ONA's statutory independence by the Inspector-General of Intelligence and Security.

## 2.1.2 Budgeted expenses and resources

Table 2.1 provides an overview of the total expenses for Outcome 1, by program.

**Table 2.1: Budgeted expenses and resources for Outcome 1**

<b>Outcome: Advancement of Australia's national interests through increased government awareness of international developments affecting Australia.</b>	2008–09 Estimated Actual Expenses \$'000	2009–10 Estimated Expenses \$'000
<b>Program 1.1: Assessments and Reports</b>		
Departmental expenses		
Ordinary Annual Services (Appropriation Bill No. 1)	22,394	23,739
Revenues from independent sources (section 31)	-	-
Special accounts	-	-
Expenses not requiring appropriation in the Budget year	15	20
<b>Total for Program 1.1</b>	<b>22,409</b>	<b>23,759</b>
<b>Program 1.2: Coordination and Evaluation</b>		
Departmental expenses		
Ordinary Annual Services (Appropriation Bill No. 1)	9,598	10,174
Revenues from independent sources (section 31)	-	-
Special accounts	-	-
Expenses not requiring appropriation in the Budget year	7	8
<b>Total for Program 1.2</b>	<b>9,605</b>	<b>10,182</b>
<b>Outcome totals by appropriation type</b>		
Departmental expenses		
Ordinary Annual Services (Appropriation Bill No. 1)	31,992	33,913
Revenues from independent sources (section 31)	-	-
Special accounts	-	-
Expenses not requiring appropriation in the Budget year	22	28
<b>Total expenses for Outcome 1</b>	<b>32,014</b>	<b>33,941</b>
	2008–09	2009–10
<b>Average staffing level (number)</b>	<b>139</b>	<b>145</b>

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

### 2.1.3 Contributions to Outcome 1

#### Program 1.1: Assessments and Reports

##### Objective

Provide accurate and timely assessments and reports to the Prime Minister, senior ministers and officials.

##### Expenses

	2008–09 Revised budget	2009–10 Budget	2010–011 Forward year 1	2011–12 Forward year 2	2012–13 Forward year 3
(\$'000)					
Annual departmental expenses:					
Assessments and reports	22,394	23,739	24,814	25,061	25,312
Expenses not requiring appropriation in the Budget year	15	20	20	20	21
<b>Total departmental expenses</b>	<b>22,409</b>	<b>23,759</b>	<b>24,834</b>	<b>25,081</b>	<b>25,333</b>

##### Deliverables

Accurate and timely assessments and reports to the Prime Minister, senior ministers and officials which:

- warn of threats and adverse developments and opportunities affecting Australia's national interests
- inform government policy making.

##### Key performance indicators

The Prime Minister and other key ministers are satisfied as to the level of analysis and assessment provided to government.

ONA depends on regular feedback on its work program from customers (the Prime Minister, ministers and departments) and has developed a variety of mechanisms that help evaluate its effectiveness in achieving planned outcomes and the quality of its outputs.

These are:

- close liaison with the Prime Minister's office and with other ministers and their departments
- annual review of ONA's performance by the Department of the Prime Minister and Cabinet
- regular internal review of ONA's analytical and resource management objectives and performance
- evaluation of ONA's statutory independence by the Inspector-General of Intelligence and Security.

The measurable targets are:

- The Prime Minister is satisfied with the timeliness, accuracy and content of reports.
- ONA product is positively judged by customers in terms of uniqueness, timeliness and responsiveness, relevance and accuracy.

**Program 1.2: Coordination and Evaluation**

**Objective**

Advance Australia's national interest through the effective coordination and evaluation of Australia's foreign intelligence activities.

**Expenses**

	2008–09 Revised budget	2009–10 Budget	2010–011 Forward year 1	2011–12 Forward year 2	2012–13 Forward year 3
(\$'000)					
Annual departmental expenses:					
Coordination and evaluation	9,598	10,174	10,635	10,740	10,849
Expenses not requiring appropriation in the Budget year	7	8	8	8	9
<b>Total departmental expenses</b>	<b>9,605</b>	<b>10,182</b>	<b>10,643</b>	<b>10,748</b>	<b>10,858</b>

**Deliverables**

- Improved intelligence capability and performance through the effective coordination and evaluation of Australia's foreign intelligence activities.
- Provide advice on the adequacy of resources for foreign intelligence activities.
- Effective intelligence relationships with close allies and partners.

**Key performance indicators**

- ONA's intelligence coordination mechanisms are credible and effective and deliver well-coordinated foreign intelligence support to government.
- ONA's evaluation processes are complete, credible and inform government, including on foreign intelligence resourcing decisions.

## Section 3: Explanatory tables and budgeted financial statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the budget year 2009–10. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses, movements in administered funds, special accounts and government indigenous expenditure.

### 3.1 EXPLANATORY TABLES

#### 3.1.1 Movement of administered funds between years

Administered funds can be provided for a specified period, for example under annual Appropriation Acts. Funds not used in the specified period are subject to review by the Minister for Finance and Deregulation, and may be re-appropriated to a future period, in accordance with provisions in legislation.

ONA has no administered funds.

#### 3.1.2 Special accounts

Special accounts provide a means to set aside and record amounts used for specified purposes. Special accounts can be created by a Finance Minister's Determination under the *Financial Management and Accountability Act 1997* or under separate enabling legislation. Table 3.1.2 shows the expected additions (receipts) and reductions (payments) for each account used by ONA.

There were no inflows or outflows to ONA's special accounts in 2009–10. The account balances are nil. No inflows or outflows are expected in 2010–11.

**Table 3.1.2: Estimates of special account cash flows and balances**

		Opening balance <b>2009-10</b> <i>2008-09</i>	Receipts <b>2009-10</b> <i>2008-09</i>	Payments <b>2009-10</b> <i>2008-09</i>	Adjustments <b>2009-10</b> <i>2008-09</i>	Closing balance <b>2009-10</b> <i>2008-09</i>
	Outcome	\$'000	\$'000	\$'000	\$'000	\$'000
Other Trust Monies (D)	1	-	-	-	-	-
Services for other Governments & Non-Agency Bodies (D)	1	-	-	-	-	-
<b>Total special accounts 2009-10 Budget estimate</b>		-	-	-	-	-
Total special accounts 2008-09 estimated actual		-	-	-	-	-

(D) = Departmental

### 3.1.3 Australian Government Indigenous Expenditure

ONA has no Indigenous-specific expenses.

## **3.2 BUDGETED FINANCIAL STATEMENTS**

### **3.2.2 Analysis of budgeted financial statements**

ONA is budgeting for a break-even operating result in 2009–10 and the forward years. The retained surplus from previous years will contribute to ONA's fit-out costs in the new ONA accommodation. Supplier and employee expenses have stabilised at approximately \$32 million per annum and are expected to remain at this level across the forward years.

ONA has ongoing capital commitments to implement a long-term accommodation solution. An opportunity for ONA to relocate closer to its customers and lease a refurbished heritage building in Barton has required a rephasing of the capital appropriated for the fit-out of the office accommodation.

The project will have an impact on the timing of the equity injection; the bulk of the expenditure will now occur in 2009–10, with the final injection of \$2.8 million in 2010–11 to complete the fit-out.

### 3.2.3 Budgeted financial statements tables

**Table 3.2.1: Budgeted departmental comprehensive income statement  
(for the period ended 30 June)**

	Estimated actual 2008–09 \$'000	Budget estimate 2009–10 \$'000	Forward estimate 2010–11 \$'000	Forward estimate 2011–12 \$'000	Forward estimate 2012–13 \$'000
<b>EXPENSES</b>					
Employee benefits	17,949	17,669	18,235	18,418	18,603
Supplier	9,439	9,942	10,912	11,127	11,349
Depreciation and amortisation	4,626	6,330	6,330	6,284	6,239
<b>Total expenses</b>	<b>32,014</b>	<b>33,941</b>	<b>35,477</b>	<b>35,829</b>	<b>36,191</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Revenue</b>					
Other revenue	-	-	-	-	-
<b>Total revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Gains</b>					
Other gains	22	28	28	28	30
<b>Total gains</b>	<b>22</b>	<b>28</b>	<b>28</b>	<b>28</b>	<b>30</b>
<b>Total own-source income</b>	<b>22</b>	<b>28</b>	<b>28</b>	<b>28</b>	<b>30</b>
<b>Net cost of (contribution by) services</b>	<b>31,992</b>	<b>33,913</b>	<b>35,449</b>	<b>35,801</b>	<b>36,161</b>
Appropriation revenue	31,992	33,913	35,449	35,801	36,161
<b>Surplus / (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (deficit) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation reserves	-	-	-	-	-
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2.2: Budgeted departmental balance sheet (as at 30 June)**

	Estimated actual 2008–09 \$'000	Budget estimate 2009–10 \$'000	Forward estimate 2010–11 \$'000	Forward estimate 2011–12 \$'000	Forward estimate 2012–13 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and equivalents	703	703	703	703	703
Trade and other receivables	19,471	10,031	9,973	10,347	13,164
Other	-	-	-	-	-
<b>Total financial assets</b>	<b>20,174</b>	<b>10,734</b>	<b>10,676</b>	<b>11,050</b>	<b>13,867</b>
<b>Non-financial assets</b>					
Infrastructure, plant and equipment	4,495	13,508	16,868	16,977	14,627
Intangibles	2,474	3,031	2,638	2,245	1,856
Other	194	194	194	194	194
<b>Total non-financial assets</b>	<b>7,163</b>	<b>16,733</b>	<b>19,700</b>	<b>19,416</b>	<b>16,677</b>
<b>Total assets</b>	<b>27,337</b>	<b>27,467</b>	<b>30,376</b>	<b>30,466</b>	<b>30,544</b>
<b>LIABILITIES</b>					
<b>Provisions</b>					
Employees	3,630	3,728	3,828	3,918	3,996
Other	522	522	500	500	500
<b>Total provisions</b>	<b>4,152</b>	<b>4,250</b>	<b>4,328</b>	<b>4,418</b>	<b>4,496</b>
<b>Payables</b>					
Suppliers	639	671	705	705	705
<b>Total payables</b>	<b>639</b>	<b>671</b>	<b>705</b>	<b>705</b>	<b>705</b>
<b>Total liabilities</b>	<b>4,791</b>	<b>4,921</b>	<b>5,033</b>	<b>5,123</b>	<b>5,201</b>
<b>Net assets</b>	<b>22,546</b>	<b>22,546</b>	<b>25,343</b>	<b>25,343</b>	<b>25,343</b>
<b>EQUITY<sup>1</sup></b>					
<b>Parent entity interest</b>					
Contributed equity	13,465	13,465	16,262	16,262	16,262
Reserves	-	-	-	-	-
Retained surpluses or accumulated deficits	9,081	9,081	9,081	9,081	9,081
<b>Total parent entity interest</b>	<b>22,546</b>	<b>22,546</b>	<b>25,343</b>	<b>25,343</b>	<b>25,343</b>
<b>Minority interest</b>					
<b>Total minority interest</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total equity</b>	<b>22,546</b>	<b>22,546</b>	<b>25,343</b>	<b>25,343</b>	<b>25,343</b>
<b>Current assets</b>	<b>20,368</b>	<b>10,928</b>	<b>10,870</b>	<b>11,244</b>	<b>14,061</b>
<b>Non-current assets</b>	<b>6,969</b>	<b>16,539</b>	<b>19,506</b>	<b>19,222</b>	<b>16,483</b>
<b>Current liabilities</b>	<b>1,839</b>	<b>1,871</b>	<b>1,905</b>	<b>1,955</b>	<b>2,090</b>
<b>Non-current liabilities</b>	<b>2,952</b>	<b>3,050</b>	<b>3,128</b>	<b>3,168</b>	<b>3,111</b>

1 'Equity' is the residual interest in assets after deduction of liabilities.  
Prepared on Australian Accounting Standards basis.

**Table 3.2.3: Budgeted departmental statement of cash flows  
(for the period ended 30 June)**

	Estimated actual 2008–09 \$'000	Budget estimate 2009–10 \$'000	Forward estimate 2010–11 \$'000	Forward estimate 2011–12 \$'000	Forward estimate 2012–13 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	29,232	31,153	35,508	35,427	33,344
Other	1,065	2,138	1,846	1,419	1,190
<b>Total cash received</b>	<b>30,297</b>	<b>33,291</b>	<b>37,354</b>	<b>36,846</b>	<b>34,534</b>
<b>Cash used</b>					
Employees	17,892	17,571	18,135	18,328	18,525
Suppliers	11,330	12,020	12,719	12,518	12,509
<b>Total cash used</b>	<b>29,222</b>	<b>29,591</b>	<b>30,854</b>	<b>30,846</b>	<b>31,034</b>
<b>Net cash from or (used by) operating activities</b>	<b>1,075</b>	<b>3,700</b>	<b>6,500</b>	<b>6,000</b>	<b>3,500</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Other	-	-	-	-	-
<b>Total cash received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of infrastructure, property, plant and equipment	1,156	15,900	9,297	6,000	3,500
<b>Total cash used</b>	<b>1,156</b>	<b>15,900</b>	<b>9,297</b>	<b>6,000</b>	<b>3,500</b>
<b>Net cash from or (used by) investing activities</b>	<b>(1,156)</b>	<b>(15,900)</b>	<b>(9,297)</b>	<b>(6,000)</b>	<b>(3,500)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations – contributed equity	-	12,200	2,797	-	-
Other	-	-	-	-	-
<b>Total cash received</b>	<b>-</b>	<b>12,200</b>	<b>2,797</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Other	-	-	-	-	-
<b>Total cash used</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net cash from or (used by) financing activities</b>	<b>-</b>	<b>12,200</b>	<b>2,797</b>	<b>-</b>	<b>-</b>
<b>Net increase or (decrease) in cash held</b>	<b>(81)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash at the beginning of the reporting period	784	703	703	703	703
<b>Cash at the end of the reporting period</b>	<b>703</b>	<b>703</b>	<b>703</b>	<b>703</b>	<b>703</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2.4: Departmental statement of changes in equity — summary of movement (Budget year 2009–10)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2009</b>					
Balance carried forward from previous period	9,081	-	-	13,465	<b>22,546</b>
Adjustment for changes in accounting policies	-	-	-	-	-
<b>Adjusted opening balance</b>	<b>9,081</b>	<b>-</b>	<b>-</b>	<b>13,465</b>	<b>22,546</b>
<b>Income and expense</b>					
Income and expenses recognised directly in equity:					
Gain/loss on revaluation of property	-	-	-	-	-
<b>Sub-total income and expense</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Surplus / (deficit) for the period	-	-	-	-	-
<b>Total income and expenses recognised directly in equity</b>	<b>9,081</b>	<b>-</b>	<b>-</b>	<b>13,465</b>	<b>22,546</b>
<b>Transactions with owners</b>					
Contribution by owners					
Appropriation (equity injection)	-	-	-	-	-
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Transfers between equity components	-	-	-	-	-
<b>Estimated closing balance as at 30 June 2010</b>	<b>9,081</b>	<b>-</b>	<b>-</b>	<b>13,465</b>	<b>22,546</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2.5: Departmental capital budget statement**

	Estimated actual 2008–09 \$'000	Budget estimate 2009–10 \$'000	Forward estimate 2010–11 \$'000	Forward estimate 2011–12 \$'000	Forward estimate 2012–13 \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Total equity injections	6,100	-	2,797	-	-
Special appropriations	-	-	-	-	-
<b>Total capital appropriations</b>	<b>6,100</b>	<b>-</b>	<b>2,797</b>	<b>-</b>	<b>-</b>
<b>Represented by</b>					
Purchase of non-financial assets	-	-	2,797	-	-
Other	6,100	-	-	-	-
<b>Total represented by</b>	<b>6,100</b>	<b>-</b>	<b>2,797</b>	<b>-</b>	<b>-</b>
<b>ACQUISITION OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>2</sup>	-	12,200	2,797	-	-
Funded internally from departmental resources <sup>1</sup>	-	3,700	6,500	6,000	3,500
Assets received due to restructure (FMA s. 32)	-	-	-	-	-
<b>TOTAL</b>	<b>-</b>	<b>15,900</b>	<b>9,297</b>	<b>6,000</b>	<b>3,500</b>

1 Includes the following sources of funding: annual and prior year appropriations; internally developed assets.

2 This expenditure will be funded from prior years capital appropriations.

Prepared on Australian Accounting Standards basis.

**Table 3.2.6: Statement of asset movements—departmental**

	Other infrastructure, plant & equipment \$'000	Intangibles \$'000	Total \$'000
<b>As at 1 July 2009</b>			
Gross book value	9,568	4,411	<b>13,979</b>
Accumulated depreciation/amortisation	5,073	1,937	<b>7,010</b>
<b>Opening net book balance</b>	<b>4,495</b>	<b>2,474</b>	<b>6,969</b>
<b>CAPITAL ASSET ADDITIONS</b>			
<b>Estimated expenditure on new or replacement assets</b>			
by purchase or internally developed	14,950	950	<b>15,900</b>
<b>Subtotal</b>	<b>14,950</b>	<b>950</b>	<b>15,900</b>
<b>Other movements</b>			
Depreciation/amortisation expense	5,937	393	<b>6,330</b>
<b>Subtotal</b>	<b>5,937</b>	<b>393</b>	<b>6,330</b>
<b>As at 30 June 2010</b>			
Gross book value	24,518	5,361	<b>29,879</b>
Accumulated depreciation/amortisation	11,010	2,330	<b>13,340</b>
<b>Closing net book balance</b>	<b>13,508</b>	<b>3,031</b>	<b>16,539</b>

Prepared on Australian Accounting Standards basis.

### **3.2.4 Notes to the financial statements**

#### **Revenue**

Appropriations account for 99% of ONA's funding. The balance comprises resources received free of charge (namely, audit services provided by the Australian National Audit Office).

#### **Assets and liabilities**

Assets and liabilities are recognised when and only when it is probable that future economic benefit will flow and the amounts of the assets or liabilities can be reliably measured.

Cash comprises cash on hand and at bank. Receivables refer mainly to appropriations receivable.

Non-financial assets are made up of property, plant and equipment, and computer software.

Employee provisions consist of annual leave, long service leave, superannuation and other employee-related liabilities.

Supplier payables refer to creditor invoices on hand but not yet due for payment.

#### **Contributed equity**

Capital refers to funding for the fit-out of leased office accommodation.